

### QUALITY OBJECTIVES AND PLANS PLANNING AND COORDINATING BRANCH

Document Reference Code NTRC-QMS-ANNEX-005 Revision No.

Effectivity Date 19 December 2016 Page 1 of 14

**Strategic Direction:** Provide timely, relevant, quality tax studies and responsive technical assistance/support to fiscal policy makers, the Department of Finance (DOF), Congress, and other government agencies and instrumentalities, the private sector and international institutions.

Functional Quality Objective: Publish and disseminate tax journals and guides, brochures and other tax information materials.

Target: This Y	arget: This Year: 11 Publications Last Year: 11 Publications			
ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [1] IMPLEMENTATION	MONITORING TOOL/ METHOD
Send staff to required software application trainings for publications	Budget	Chief of PCB	First Semester 2017	Physical Performance Reports, Certificate of Attendance
Acquire new software application/latest hardware	Budget	Chiefs of PCB and AFB	First Quarter 2017	Coordination and Monitoring with AFB
Develop a software package for easy monitoring and retrieval of records	IT, Communication equipment (i.e., telephone, fax, computers)	Chief of PCB, IT	Last quarter 2017	Internal Quality Audit
Compile and disseminate recent laws and issuances, rules and regulations concerned agencies e.g., BIR, BOC, SC, CTA, etc.	Office Supplies Communication equipment (i.e., telephone, fax, computers)	Chief of PCB	January 2017	Office Circulars
Prepared by:		Date:	Approved by:	Date:
NEDINIA	به کو کو کو B. MENDIOLA nd Coordinating Branch	December 19, 2016	TRINIDAD A. RODRIGUEZ Acting Executive Director	December 19, 2016



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Strategic Direction: Provide timely, relevant, quality tax studies and responsive technical assistance/support to fiscal policy makers, the Department of Finance (DOF), Congress, and other government agencies and instrumentalities, the private sector and international institutions.

Functional Quality Objective: Exceed by 30% the minimum required number of studies, the minimum percentage of recommendations of the studies that are considered; and maintain timely submission of studies.

C	•	recommendations es are considered e delivered on or	•	f the recommendations studies before
ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [1] IMPLEMENTATION	MONITORING TOOL/ METHOD
<b>QUALITY:</b> Formulate quality Work Program	Office Supplies Communication equipment (i.e., telephone, fax, computers)	Chiefs of Technical Branches and respective staff	C: December 2016 I: Jan. – Dec. 2017	Approved Work Program
Identify/subscribe (when necessary) to periodicals, journals, and other relevant publications of NGAs, local and international organizations, accounting firms, and other tax authorities that will be useful in the conduct of studies	Budget Communication equipment (i.e., telephone, fax, computers) Office Supplies	Chiefs of Technical Branches and respective staff	Year round	Subscription contracts
Identify training needs of staff and conduct in-house trainings and/or participate in trainings conducted by external providers	Budget	Chiefs of Technical Branches and AFB	C: Start of the year I: As scheduled	Approved Training Plan Invitation/ Special Order Certificate of Participation/Attendance SPMS Coaching and Mentoring Form



QUALITY OBJECTIVES AND PLANS TECHNICAL BRANCHES

Document Reference Code NTRC-QMS-ANNEX-005 **Revision No.** Effectivity Date Page 19 December 2016 0 3 of 14 TARGET DATE OF: MONITORING TOOL/ ACTIONS TO BE TAKEN **[C] COMPLETION** RESOURCES RESPONSIBLE METHOD [I] IMPLEMENTATION Monitor closely staff IPCR Supplies Chiefs of Technical As needed performance and Branches and provide needed concerned staff coaching and/or mentoring for the attainment of targets QUANTITY: Determine the number Supplies Chiefs of Technical As planned Branch Work Program; of assigned studies Communication Branches and their Assignment Sheet: and other technical equipment (i.e., respective staffs Outgoing Log Book telephone, fax, assistance to be completed computers)s Determine the number Supplies Chiefs of Technical Assignment Sheet; As required of direct assignments/ Communication Branches and their Outgoing Log Book inquiries/requests to equipment (i.e., respective staffs be provided telephone, fax, computers)s Determine the number of progress monitoring Supplies Chiefs of Technical As required Performance Monitoring of studies to be made Communication Branches and Coaching (SPMS) equipment (i.e., telephone, fax, computers)s Recommend hiring of new staffs Budget Chiefs of Technical ASAP Follow-up and Branches coordination TIMELINESS: Keep track and strictly Time Management Chiefs of Technical As required Work Program observe deadlines Branches and their Assignment Sheet respective staffs Calendar of Activities Observe proper time management Prepared by: Date: Approved by: Date: ife S. Johnon TRINIDAD A. RODRIGUEZ TERÉSITA L. SOLOMON December 19, 2016 December 19, 2016

Acting Executive Director

Acting Deputy Executive Director



**Functional Quality Objective:** Provide technical assistance to the government and recipients of tax subsidy and oversight of recipients of tax subsidy to ensure that the benefits accrue solely to the intended beneficiaries.

Target: This Year:	Farget: This Year: 2017 Last Year: 2016				
ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [I] IMPLEMENTATION	MONITORING TOOL/ METHOD	
Improve working relationship/ arrangements with recipients/other members of the FIRB	Communication equipment (i.e., telephone, fax, computers) Networking (interpersonal communication skill)	FIB Chief and staff AFB	Year round	Feedback from tax subsidy recipients/ other members of the FIRB; and Record of transactions/technical assistance	
Impose conditionalities for the grant of tax subsidy (e.g., submission of disposition and other reports)	Letters, memoranda, ocular inspections	FIB Chief and staff	As needed	FIRB Resolutions, reports, ocular inspection reports	
Hire additional workforce/staff	NTRC budget	NTRC Management	ASAP	Actual hiring of additional FIB staff	
Use appropriate technology for information systems and processes	Budget Specialized technological devices/ equipment/ software.	NTRC Executive Director AFB	Year round	FIB/NTRC Timetable	
Prepared by: DEBBIE F. A Chief, Fiscal Inc		Date: December 19, 2016	Approved by: TRINIDAD A. RODRIGUEZ Acting Executive Director	Date: December 19, 2016	



QUALITY OBJECTIVES AND PLANS SPECIAL RESEARCH AND TECHNICAL SERVICES BRANCH (SECRETARIAT TO THE TASK FORCE ON FEES AND CHARGES)

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**Strategic Direction:** Provide timely, relevant, quality tax studies and responsive technical assistance/support to fiscal policy makers, the Department of Finance (DOF), Congress, and other government agencies and instrumentalities, the private sector and international institutions.

**Functional Quality Objective:** Provide technical assistance to the government and to national government agencies (NGAs) and other instrumentalities in the monitoring of compliance with and in the rationalization of fees and charges.

ACTIONS TO BE TAKEN*	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [1] IMPLEMENTATION	MONITORING TOOL/ METHOD
Improve coordination with members of the Task Force on Fees and Charges and working relationship with NGAs and instrumentalities	Communication equipment (i.e., telephone, fax, computers) Networking (interpersonal communication skill)	SRTSB Chief and Staff AFB	Year round	Feedback from Task Force members/NGAs Record of transaction/technical assistance
Improve database of all fees and charges imposed by NGAs and instrumentalities	Information and Communications Technology (ICT)	SRTSB AFB	Year round	Updated Database
Improve template for cost computation and regulatory impact analysis (RIA)	Trainings	SRTSB AFB	Year round	Updated cost computation template and familiarity with RIA
Hire additional workforce/staff	Budget	NTRC Management	ASAP	Actual hiring of additional SRTSB staff
Prepared by:	/ <del>-</del>	Date:	Approved by:	Date:
جہتائی Emelita EMELITA Chief, Special Research and		December 19, 2016	TRINIDAD A. RODRIGUEZ Acting Executive Director	December 19, 2016



## **ANNEX 5** QUALITY OBJECTIVES AND PLANS ADMINISTRATIVE AND FINANCIAL BRANCH

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**Strategic Direction:** Provide timely, relevant, quality tax studies and responsive technical assistance/support to fiscal policy makers, the Department of Finance (DOF), Congress, and other government agencies and instrumentalities, the private sector and international institutions.

Functional Quality Objective: Ensure that there is a comprehensive and balanced program to raise the level of competence, efficiency, effectiveness and morale of personnel.

ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [I] IMPLEMENTATION	MONITORING TOOL/ METHOD
Facilitate both local and international scholarships and trainings	Training/Seminar Fees (as needed), Travel expenses, Accommodation and other incidental expenses	HR Division Top Management	As needed	Learning and Development Plan
Membership to relevant professional organizations/ associations	Budget	HR Division Chiefs of Technical Branches Accounting	As needed	Learning and Development Plan
Improve rewards and recognition system	Budget	HR Division PRAISE Committee Top Management	Year round	PRAISE Resolution Certificate
Prepared by:	D. RODRIGUEZ	Date: December 19, 2016	Approved by:	Date: December 19, 2016
	nistrative Officer	200011001 10, 2010	Acting Executive Director	Boombor 10, 2010



## **ANNEX 5** QUALITY OBJECTIVES AND PLANS

ADMINISTRATIVE AND FINANCIAL BRANCH

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Strategic Direction: Provide timely, relevant, quality tax studies and responsive technical assistance/support to fiscal policy makers, the Department of Finance (DOF), Congress, and other government agencies and instrumentalities, the private sector and international institutions.

Functional Quality Objective: Ensure that the employees are well informed of health issues and the corresponding protection from ailments and provide supply of basic medicine.

Target:	This Year:	2017	Last Year:	2016
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ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [ ] COMPLETION [ ]IMPLEMENT'N	MONITORING TOOL/ METHOD
Facilitate the counduct of Annual Physical and Dental Examination	Medical Fees and other incidental expenses	Dentist II	February 2017	Medical and Dental Records
Provide dental services, basic medicine, and other medical supplies	Medicine Budget	Dentist II	As needed	Medical and Dental Inventory Subsidiary Ledgers and Issuance Reports
Facilitate the conduct of health - related seminars	Budget Resource Person	AFB Dentist II	As scheduled	Training plan
Prepared by:	1	Date:	Approved by:	Date:
	D. RODRIGUEZ	December 19, 2016	TRINIDAD A. RODRIGUEZ Acting Executive Director	December 19, 2016



### QUALITY OBJECTIVES AND PLANS ADMINISTRATIVE AND FINANCIAL BRANCH

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Strategic Direction: Provide timely, relevant, quality tax studies and responsive technical assistance/support to fiscal policy makers, the Department of Finance (DOF), Congress, and other government agencies and instrumentalities, the private sector and international institutions.

**Functional Quality Objective:** Ensure that books, journals, periodicals and other publications related to taxation, economics, statistics, finance and related fields are available in the library.

ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [1] IMPLEMENTATION	MONITORING TOOL/ METHOD
Acquire relevant books, journals, periodicals and other publications on taxation, economics, statistics, finance and related fields	Budget	AFB Librarian Book Committee Top Management	Year round	Purchase Request Delivery Receipt
File manually and electronically card catalogue	Computer Software Application (as applicable)	Librarian	Year round	Card catalogue
Prepared by:	L	Date:	Approved by:	Date:
	LOD. RODRIGUEZ	December 19, 2016	TRINIDAD A. RODRIGUEZ Acting Executive Director	December 19, 2016



**Functional Quality Objective:** Oversee the proper utilization and maintenance of property, building and motor vehicles of the office.

ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [1] IMPLEMENTATION	MONITORING TOOL/ METHOD
Maintain order and cleanliness in the office premises	Janitorial supplies and equipment	Administrative Division	Daily	Branch/Unit reports
Ensure motor vehicles are in good running condition. (refer to Operations Manual)	Budget Contract	Administrative Division	As scheduled/ needed	Operations Manual
Prepared by:	L	Date:	Approved by:	Date:
	D. RODRIGUEZ	December 19, 2016	TRINIDAD A. RODRIGUEZ Acting Executive Director	December 19, 2016



### QUALITY OBJECTIVES AND PLANS ADMINISTRATIVE AND FINANCIAL BRANCH

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Strategic Direction: Provide timely, relevant, quality tax studies and responsive technical assistance/support to fiscal policy makers, the Department of Finance (DOF), Congress, and other government agencies and instrumentalities, the private sector and international institutions.

**Functional Quality Objective:** Provide technical services for the management and maintenance of the NTRC website and computer units and other electronic peripherals.

ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [1] IMPLEMENTATION	MONITORING TOOL/ METHOD
Maintain and update NTRC website	Communication equipment (i.e., telephone, fax, computers) Software Application Budget	IT unit Branches Website Committee	As scheduled	Accomplishment Report
Maintain and regularly check all computer units and other electronic peripherals.	Communication equipment (i.e., telephone, fax, computers) Budget	IT unit	As scheduled	Work Program
Software development	Communication equipment (i.e., telephone, fax, computers) and Software Application	IT unit	2017	Work Program
Prepared by:	1	Date:	Approved by:	Date:
•	<b>DD. RODRIGUEZ</b>	December 19, 2016	TRINIDAD A. RODRIGUEZ Acting Executive Director	December 19, 2016



Functional Quality Objective: Submit financial and other reports within the prescribed period.

ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [1] IMPLEMENTATION	MONITORING TOOL/ METHOD
Prepare and electronically file financial reports and tax returns to government regulatory agencies (e.g. e-FPS of BIR and URS of DBM)	Communication equipment (i.e., telephone, fax, computers) Internet Service Provider	Budget and Cash Division Accounting Division	As scheduled	Website Account
Use software application in the preparation of report of inventory accounts	Communication equipment (i.e., telephone, fax, computers) Software Application	IT Unit Property Unit	As scheduled	Report of Inventory
Prepared by:	h	Date:	Approved by:	Date:
	LO D. RODRIGUEZ ministrative Officer	December 19, 2016	TRINIDAD A. RODRIGUEZ Acting Executive Director	December 19, 2016



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**Functional Quality Objective:** Maintain records of public funds and property and advise the management on the status of appropriation, allotments, disbursements and other financial matters.

Target. This real. 2017 Last real. 2010				
ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [I] IMPLEMENT'N	MONITORING TOOL/ METHOD
Utilize enhanced e- NGAS as main accounting software	Communication equipment (i.e., telephone, fax, computers)	Accounting Division	Year round	e-NGAS Manual
Utilize fully the Government Accounting Manual (GAM, edition 2015)	New Forms Books of Accounts	AFB	Year round	GAM (edition 2015)
Prepared by:	1	Date:	Approved by:	Date:
	D. RODRIGUEZ	December 19, 2016	TRINIDAD A. RODRIGUEZ Acting Executive Director	December 19, 2016



### QUALITY OBJECTIVES AND PLANS ADMINISTRATIVE AND FINANCIAL BRANCH

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Strategic Direction: Provide timely, relevant, quality tax studies and responsive technical assistance/support to fiscal policy makers, the Department of Finance (DOF), Congress, and other government agencies and instrumentalities, the private sector and international institutions.

Functional Quality Objective: Develop and implement internal control policies and procedures.

ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [I] IMPLEMENTATION	MONITORING TOOL/ METHOD			
Establish Internal Quality Audit Program (per Clause 9.2 of ISO 9001:2015)	ISO 9001:2015,	IQA Team	As planned	IQA Program			
Conduct Internal Quality Audit (per Clause 9.2 of ISO 9001:2015)	ISO 9001:2015 DBM Budget Circular No. 2004-4, DBM Budget Circular No. 2008-5 and AO 278 s. 1992	IQA Team	As scheduled	IQA Program			
Prepare and submit IQA Reports to Quality Management Chairperson	Communication equipment (i.e., telephone, fax, computers) Office Supplies	IQA Team	As scheduled	IQA Report			
Adopt corrective action based on audit findings	Communication equipment (i.e., telephone, fax, computers) Office Supplies	IQA Team Concerned Branches/Units	As needed	IQA Report Request for Action Form			
Prepared by:		Date:	Approved by:	Date:			
GIAN CARLO D. RODRIGUEZ Chief Administrative Officer		December 19, 2016	TRINIDAD A. RODRIGUEZ Acting Executive Director	December 19, 2016			



**Functional Quality Objective:** Ensure that the development and execution of policies relating to human resource management are properly applied in accordance with the rules and regulations of the concerned regulatory authorities (COA, BIR, CSC and DBM).

ACTIONS TO BE TAKEN	RESOURCES	RESPONSIBLE	TARGET DATE OF: [C] COMPLETION [1] IMPLEMENTATION	MONITORING TOOL/ METHOD
rules, regulations and circulars issued	Communication equipment (i.e., telephone, fax, computers) Office Supplies	HR Division IT Unit		Circulars Memoranda Issuances
Prepared by:		Date:	Approved by:	Date:
GIAN CARLOD. RODRIGUEZ Chief Administrative Officer		December 19, 2016	TRINIDAD A. RODRIGUEZ Acting Executive Director	December 19, 2016